



NRHI Executive Committee

June 19, 2014

MINUTES

Participants:

EC Members: Mary McWilliams, PSHA; Karen Feinstein, PRHI (phone); Mylia Christensen, Q-Corp; Marc Bennett, HealthInsight; Craig Brammer, Health Collaborative; Louise Probst MHI; Jim Chase, MNCM *Others:* Kristin Majeska, NRHI; Elizabeth Mitchell, NRHI

Agenda Item Comments	Decisions	Action Items/Next Steps
1) Approval of Minutes	N/A	N/A
<p>2) Update on Key Projects</p> <p>CHT RFP and Governance: CHT Exec Committee formed and User Committee invitations sent. First RFP to be run by NRHI for Data Center Collaborative. Draft vision statement approved by ONC and CMS with focus on regional data ‘utilities’ and multistakeholder governance.</p> <p>CHN Planning and Partnerships: Janhavi Kirtane leading development and reaching out to NRHI members. Key questions regarding NRHI v CHN. Need to promote/highlight NRHI members primarily.</p> <p>TCoC Progress and Opportunities: TCoC project progressing very well and getting increased national attention. Demonstrating possibilities of standardization and illustrating capabilities of RHICs. EM seeking funding for next steps. Proposal drafted for Peterson Foundation with Stanford/Arnie Milstein to use results to measure improvement over time and develop curriculum for improvement against TCoC data and results. Will also leverage and continue physician leadership forum on using cost data. JC noted cannot give data but can share results. KF strongly supportive of moving beyond measurement to improvement and this is a good direction to take project-</p>	<p>Support for direction of Peterson proposal but will need to refine and include TCoC participants.</p>	<p>EM to revise and share with Peterson Foundation.</p>

<p>conceptually powerful- will also want to include additional members if possible.</p> <p>Operations/Staffing: Challenges in financial reporting created by lack of responsiveness/support from external accounting firm. Important to transition away from MacPage and over reliance on external accountants given growth of organization, service challenges and cost. Need for in-house capacity to manage multi-million dollar budget and multiple grants. Hired CFO/COO but unable to start until Sept 1. Will require some delay of timelines for reporting and implementation of financial systems but strong candidate and good fit. Will continue to work with finance committee and share updates.</p>		
<p>3) Governance and Membership</p> <p>New Member Categories: Governance Committee designed multiple new categories of membership. Need to increase unrestricted revenue and engage additional partners. Governance committee has recommended range of member benefits reflecting interest in inclusion but preserving governance roles for full members. Will be important to recognize local relationships in regions with multiple members. Outlining member expectations may facilitate inclusion of new members and new member categories.</p> <p>Board Transition: Growth in membership also necessitates transition to elected board. Current plan to transition in January 2015. EM concerned that there be adequate member support to enable member interaction without Board meeting forum for all members. Proposed member benefits would be adequate when available. EM noted need for dedicated member services position to enable implementation.</p>	<p>Support to move forward with new membership categories pending Board approval.</p> <p>Support to transition to elected board when member support adequate. Support to move forward with Member Services position when revenue available.</p>	
<p>4) Pending Member Applications</p> <p>Two applications for full membership are pending EC and Board approval. Concerns raised by local members regarding multistakeholder nature of applicants. Difficult to gauge from applications. KF noted importance of maintaining standards of multistakeholder improvement and need to weigh input from existing members. Possible that applicants could fit in new member categories that do not require multistakeholder governance.</p>	<p>Table applications until Board acts on new member categories.</p>	<p>EM to notify applicants.</p>
<p>5) Planning for Board Meeting</p> <p>Good agenda structure to enable thorough discussion of areas of strategic</p>		

<p>plan. Will be important to ensure members understand various NRHI projects and how we are addressing multiple aspects of RHIC work. Some critique that NRHI is 'too data focused' and should emphasize improvement. KF urged focus on use of data. MC agreed that this is true area of differentiation. EM noted that current funding data and measurement oriented but aim to support NRHI member priorities in balanced portfolio. Peterson proposal would enable additional support for QI. Will need to respond to current market opportunities/challenges to pursue funding but must support/maintain member priorities. Shared services could enable additional unrestricted revenue to preserve member focus.</p>		
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