



BOARD OF DIRECTORS MEETING

Portland, OR

Heathman Hotel

June 20, 2014

8:00 am-4:30 PM PT

CALL IN: [1-408-792-6300](tel:1-408-792-6300) access code 20655436#

AGENDA

7:30-8:00 **Breakfast available**

8:00-8:10 **Welcome and Introductions**

Mylia Christensen

8:10-8:15 **Approval of Minutes**

8:15-8:30 **Review Goals of Meeting**

Mylia Christensen

- Approve strategic plan, direction of organization
- Determine needed governance and membership changes
- Consider key external partnerships and environmental changes
- Consider Shared Services plan for NRHI

At the November Board meeting a draft strategic plan was considered and the NRHI Board recommended changes to reflect more aspirational goals and the unique value of NRHI. A Strategic Planning Committee was formed to direct this work and they have proposed changes for the Board's consideration and approval. The Board agenda will follow the plan's structure as each topic area requires consideration and discussion. After review and consideration of each area, we propose a vote to approve the overall 3 year Strategic Plan.

8:30-8:45 **Current Context and Organizational Updates**

Elizabeth Mitchell

- New grants/projects
- Staffing and Organizational Capacity
- Emerging Opportunities
- Priorities

8:45-9:15 Strategic Goals and Objectives for NRHI: What makes NRHI a Unique Network?

Mary McWilliams, Elizabeth Mitchell

- Review proposed mission statement, goals and strategic direction of organization

The mission of the Network for Regional Healthcare Improvement is to help all of the stakeholders in communities across the country build the capabilities needed to take unified action to create lower-cost, higher-quality healthcare and to improve the health and productivity of their residents. NRHI should serve as the mechanism through which communities, and their Regional Health Improvement Collaboratives, collaborate with each other in order to improve their ability to transform healthcare in their communities more efficiently and effectively.

To achieve our mission, NRHI's goals for 2014-2016 are as follows:

- 1. NRHI and its members will grow a trusted network among members and key partners.**
- 2. NRHI and its members will advance innovation to reach the Triple Aim**
- 3. NRHI and its members will be considered an important resource and be “at the table” for key policy decisions.**
- 4. NRHI and its members will build organizational capacity, achieve sustainability and continue to improve over time.**

9:15-10:00 Governance and Membership

Marc Bennett, Cindy Munn, Kate Kohn Parrot, Barbra Rabson

➤ ***PROPOSED STRATEGIC GOAL: NRHI and its members will grow a trusted network among members and key partners. NRHI will facilitate trusted relationships among members and key partners as a vibrant network to share information and support. Members will receive relevant, timely and needed information and assistance that supports them to achieve their missions.***

- Member Benefits
- New Member Categories
- Board and Executive Committee Eligibility
- Board Composition
- By laws Changes

Expected Action: Approval

10:00-10:15 Break

10:15- 12:30 Advancing Innovation to Reach the Triple Aim

This session will address some of the core strategic priorities and programmatic work of NRHI and its members. As we develop capacity and identify funding to support members it will be important to have a collective understanding of current work and funding, emerging opportunities and member needs.

- **PROPOSED STRATEGIC GOAL: NRHI and its members will advance innovation to reach the Triple Aim: We will identify and develop innovation and best practice through Regional Collaboratives and will work together to achieve national impact in health improvement.**

Leveraging NRHI Strengths to Advance Organizational Goals

1. **Measuring and Reducing Total Cost of Care in Communities**
Louise Probst, Jim Chase
2. **Population Health Improvement in Communities**
Sanne Magnan, Pat Montoya
3. **Physician Engagement for Quality Improvement**
Tom Evans, Marc Bennett, Keith Kanel
4. **Advancing Transparency and Data Availability to Enable Transformation**
David Lansky, Barbra Rabson, Craig Brammer, Chris Queram
5. **Advancing Payment Reform to Enable Transformation**
Mylia Christensen, Tom Williams

Current NRHI Funding	1	2	3	4	5
Choosing Wisely					
HRCMT					
CHN					
CHT					
AF4Q					

- What are our biggest opportunities/highest priorities?
- Where are NRHI's gaps?
- What partnerships are needed?
- Funding and support to address unmet needs and next steps

12:30-1:00 Lunch

1:00- 2:15 NRHI at the Table: Impacting Policy Development

Andy Webber, Edie Sonn, Jo Musser

- **PROPOSED STRATEGIC GOAL: NRHI and its members will be considered an important resource and be “at the table” for key policy decisions.** NRHI is considered an important resource and is ‘at the table’ when key policy decisions are made. RHICs are favorably considered in policy and funding decisions.

- Growing Partnership with ONC, CMS, CMMI
- Key federal programs: QIO, SIM, CPCI, other
- Relationships with State Governments
- Qualified Entity Collaborative
- National Organizations as Partners

2:15-3:30 Organizational Capacity, Sustainability and Improvement

Marc Bennett, Mylia Christensen, Elizabeth Mitchell, Kristin Majeska

- **PROPOSED STRATEGIC GOAL: NRHI and its members will build organizational capacity, achieve sustainability and continue to improve over time.** NRHI will build an effective, strong and continuously improving organization able to meet member needs and strategic goals. The organization will grow deliberately and strategically, seeking to achieve self-sufficiency and sustainability over time.

- Understanding our Opportunities and Managing Growth
- Current Landscape: Threats and Opportunities
- Building the Center for Healthcare Transparency
- Leveraging the Collaborative Health Network
- Consider Shared Services plan for NRHI

Expected Action: Approval of Revised Strategic Plan

3:30-3:45 Break

3:45-4:30 NRHI’s Strategic Next Steps

Facilitated Group Discussion: *Elizabeth Mitchell, Moderator*

NRHI aims to have an effective portfolio of projects across all dimensions in which RHICs work- QI, payment reform, consumer engagement, value-based purchasing, measurement and analytics. We will also aim to provide support for member RHICs at all stages of development. Though sequencing and prioritization will be determined in part by available funding, we will actively pursue our own aspirational goals and seek to meet the full range of member needs.

Multi-Region Innovation Projects
Advocacy and Partnerships
Governance and Membership
Organizational Capacity and Improvement

4:30 Adjourn